

Hurricane Florence Recovery Plan
As of March 15, 2019

Action Item / Project	How Links to Strategic Plan	Potential Funding Source / Resource	Key Partners	Comments	
Housing Recovery	Increase number of affordable and workforce housing units <ul style="list-style-type: none"> - Wrightsboro Park Project - Additional projects TBD 	Encourage Development of Complete Communities; Leverage Public Infrastructure to Encourage Private Investment	CDBG-NR; CDBG-DR; NCDRA	Faith-based organizations; Habitat; AMEZ Housing; Builder, development and finance communities	
	Repair / rehabilitation of damaged homes	Encourage Development of Complete Communities;	STEP; NC Housing Finance Agency	WARM; Habitat; United Methodists (UMCorps); Baptist Men	330 STEP homes to be completed by 4/2/19 NCHFA Essential Single-Family Rehabilitation Loan Pool awarded to WARM 2/25/19
	Mitigation of damaged properties (elevation and reconstruction)	Encourage Development of Complete Communities; Sustain the Capacity to Prepare for and Respond to Public Safety Demands	HMGP; CDBG-DR; CDBG-NR; NCDRA; Long Term Recovery Group Unmet Needs Committee	Long-Term Recovery Group	HMGP LOIs submitted 3/15/19
Infrastructure Recovery	Removal of debris / sedimentation from key streams and storm water drainage conveyances where flooding damage occurred <ul style="list-style-type: none"> - Smith Creek 53,020 ft. - Pages Creek 13,927 ft. - Ness Creek 13,853 ft. - Motts Creek 9,226 ft. - Barnards Creek 4,001 ft. - Howe Creek 2,417 ft. - Dock Creek 1,871 ft. - Whiskey Creek 789 ft. 	Sustain the Capacity to Prepare for and Respond to Public Safety Demands	National Resource Conservation Service (Fed); Emergency Watershed Protection Program (State)	Application submitted 1/18/19	

**Hurricane Florence Recovery Plan
As of March 15, 2019**

Infrastructure Recovery (Continued)	Add / increase outflow in watershed areas that experienced flooding that affected homeowners and businesses	Sustain the Capacity to Prepare for and Respond to Public Safety Demands	HMGP; CDBG Infrastructure; CDBR-DR		HMGP LOIs submitted 3/15/19
	Elevation of portions of I40 and I95	Leverage Public Infrastructure to Encourage Private Investment	Federal Highway Administration; NCDOT	Regional partners	
Economic Recovery	Develop a Business Retention and Expansion Strategy (20-50 employees)	Increase the Diversity and Number of Higher Wage Jobs	International Economic Development Council	Chamber, Business Community	Lynne Stein Benzion, CEcD, Dir. of Business Retention & Expansion Montgomery Co. EDC (Rockville, MD) onsite April 22 - 26, 2019
	Develop a demand projection for workforce housing based on future expansion / growth needs (to complement the affordable housing study and opinion study)	Support the business Sector's Need for Talent to Fill Higher Wage Jobs	International Economic Development Council	Key employers	Consultant (TBD) onsite in May 2019
	Conduct a needs gap analysis and develop an economic resiliency strategy	Increase the Diversity and Number of Higher Wage Jobs	International Economic Development Council	Chamber, Business Community, UNCW, CFCC, NHCS	John Zakian, CEcD, Chief Resilience Officer for Minot, ND onsite April 22 - 26, 2019
	Update and analyze Garner Report data; Update recommendations	Increase the Diversity and Number of Higher Wage Jobs	International Economic Development Council	UNCW (Swain Center); Chamber, Business Community	Data update in process
	Funding support for new businesses	Increase the Diversity and Number of Higher Wage Jobs	CDBG- Economic Development Funds	Chamber, Business Community, CIE, SBTDC, SBA	

Hurricane Florence Recovery Plan
As of March 15, 2019

Community Resilience and Planning	Airport hangar / logistics and resupply facility	Sustain the Capacity to Prepare for and Respond to Public Safety Demands	Homeland Security (Domestic Preparedness Grant); Department of Defense	ILM	
	Fuel storage / supply (airport)	Sustain the Capacity to Prepare for and Respond to Public Safety Demands	Homeland Security (Domestic Preparedness Grant);	ILM; CFPUA	
	Port Fuel terminal modifications	Sustain the Capacity to Prepare for and Respond to Public Safety Demands	Port Security Grant	Port	
	Generator for NHRMC well	Sustain the Capacity to Prepare for and Respond to Public Safety Demands	HMGP; PDM	NHRMC	
	Replacement EOC / warehouse	Sustain the Capacity to Prepare for and Respond to Public Safety Demands	Public Assistance		
	Resilient Communities / Resilient Children (RC/RC)	Promote Early Learning That Ensures Life-Long Resilience	Glaxo Smith Kline	Columbia Disaster Preparedness Center; local faith-based and non-profit community; NHCS; NHRMC; private schools and childcare facilities	Baseline of Community Preparedness Index complete; Community action plan development 4/4/19
	Adaptation and reapplication of RC/RC to older population			UNCW; AARP, NHRMC; Nursing Homes, Adult Day Care, Assisted Living, and Progressive Living communities	

Hurricane Florence Recovery Plan
As of March 15, 2019

Community Resilience and Planning (Continued)	Documentation / update of key plans from Hurricane Florence <ul style="list-style-type: none"> - Base Camp - CRRC (DSNAP, MARC, Distribution Warehouse) - PODS - Helicopter Landing Zone - Donation Call Center - Shelter Plan (based on BOCC direction) 	Sustain the Capacity to Prepare for and Respond to Public Safety Demands	HMGP; EMPG	Red Cross, Salvation Army; Catholic Charities; Long-Term Recovery Group	Ongoing
	Development and documentation of key plans <ul style="list-style-type: none"> - Fuel Farms and Fuel Plan - Generator Plan - Power Linemen Basecamps - Debris removal truck staging - Community communication Plan - Donation Management Plan - Volunteer Management Plan 	Sustain the Capacity to Prepare for and Respond to Public Safety Demands	HMGP; EMPG	ILM; CFPUA, Duke; NHRMC; Long-Term Recovery Group; Key Non-profits and Faith-Based Community	Ongoing
	Accelerated buyouts of substantially damaged properties in floodway and 100 yr. flood zone	Sustain the Capacity to Prepare for and Respond to Public Safety Demands	HMGP; SARF		HMGP LOIs submitted 12/14/18; Approved applications submitted 3/1/19
	Based on BOCC policy decisions: Shelter and critical facility fortification <ul style="list-style-type: none"> - Enhanced wind rating - Generator pads, permanent generators and/or quick connects 	Sustain the Capacity to Prepare for and Respond to Public Safety Demands	PDM	NHCS	

Hurricane Florence Recovery Plan
As of March 15, 2019

Community Resilience and Planning (Continued)	Based on BOCC policy decisions: SMAT (regional medical shelter) location and / or electrical upgrades / fortification	Sustain the Capacity to Prepare for and Respond to Public Safety Demands	PDM	NHRMC; State EM	
Human Services Recovery	Repair of critical non-profit partner facilities - Domestic Violence Shelter - Salvation Army Shelter - Good Shepherd	Sustain the Capacity to Prepare for and Respond to Public Safety Demands	Public Assistance; Goldenleaf Foundation	Domestic Violence Shelter; Salvation Army; Good Shepherd	
	Case management software	Sustain the Capacity to Prepare for and Respond to Public Safety Demands	Software Company / Local Business Community	Catholic Charities, Red Cross; Communities in Schools, United Way and other LTRG participants	

NOTES:

- 1) Timelines are dependent on funding source, amount of overall funding available, funding eligibility requirements, and Board priorities.
- 2) Programs, eligibility requirements, and deadlines change frequently.